

# Index

- abattoirs, 61, 349  
*Act of Free Choice*, 303  
Action for Community Health, 373  
additional unconditional grants (AUG), 209  
Administrative College (Adcol), 11, 237  
Administrative Improvement Programme, 12  
Administrative Reform and Improvement Programme, 15  
administrative secretaries, 207  
African, Caribbean and Pacific (ACP) Group, 300  
Agiru, Governor Anderson, 224  
*Agreement on Mutual Security between Australia, New Zealand and the United States of America (ANZUS)*, 316  
agriculture, 1, 4, 5, 6, 15, 57–74, 82, 188, 276  
Agricultural Credit Guarantee Scheme, 62  
Agriculture Bank, 348  
National Agriculture Development Plan, 62, 72  
National Agriculture Quarantine Inspection Agency (NAQIA), 62, 68  
National Agriculture Research Institute (NARI), 62, 68, 70  
White Paper on Agriculture, 63  
Ahioma, 283  
aid, 336, 304. *See also* donors, AusAID  
AIDAB, 252. *See also* AusAID  
AIDS (Acquired Immune Deficiency Syndrome), 1, 29, 129, 238, 288, 369–378  
Global Program on AIDS (GPA), 369–370, 374  
National AIDS Committee, 371–373  
National AIDS Council, 373–376  
National AIDS Surveillance Committee (NASC), 370  
National HIV/AIDS Medium–Term Plan 1998–2002, 375  
Ainsworth, Phil, 331  
Air Nuigini, 345, 348, 350–351, 364  
aircraft, 267, 271  
Aitape, 51  
*Aitutaki Declaration on Regional Security Cooperation*, 316  
alcohol, 242  
Alotau, 351  
Anderson, Leith, 331  
antenatal care, 122  
ANZ Banking Group, 360  
ANZUS. *See* Agreement on Mutual Security  
arms trafficking, 271. *See also* customs  
Asian Development Bank (ADB), 1, 21, 32, 100, 102, 130, 299, 288  
Financial Management Project (FMP), 19  
Public Service Program (PSP), 19  
Association of South–East Asian Nations (ASEAN), 310, 315  
Attorney General’s Department, 253–254  
auditor general, 27  
AusAID, 1, 5, 14, 19, 21, 32, 125, 136, 170–171, 175, 199, 226, 252, 317, 333, 336–339, 375–376  
Australia, 5, 41–44, 46, 53, 58, 82–83, 98, 102, 132, 136, 150, 188, 190, 234, 237, 246–247, 249, 251–255, 262–263, 265, 269–270, 272–273, 276–277, 302–306, 315–316, 318, 326, 329–330, 333–334, 339, 347, 362, 369–370, 375–376  
Australian Defence Cooperation Programme (DCP), 263, 268, 272, 276  
Australian Defence Force, 263, 326, 329, 337–339  
Australian Federal Police (AFP), 252, 254  
Australian National University (ANU), 1, 41, 57, 222, 333  
Australia–PNG Ministerial Forum, 254  
Joint Declaration of Principles, 262, 269, 315–316  
*Joint Principles Guiding Relations*, 307  
*Joint Statement on a Long Term Defence Arrangement*, 316  
New Defence Partnership, 269  
Strategic Policy Institute, 118  
White Australia Policy, 305

- Autonomous Bougainville Government (ABG), 318–319, 226
- Avei, Sir Moi, 28, 29
- Bai, Brown, 93
- Banis Strategy, 268, 275
- banks, 222, 225, 345
  - Asian Development Bank (ADB), 1, 21, 32, 100, 102, 130, 299, 288
  - Agriculture Bank, 348
  - Bank of PNG, 27, 43, 49, 104, 345, 355, 357, 364
  - Bank of South Pacific, 359–360
  - PNG Development Bank, 345, 348
  - Rural Development Bank, 348
- Banz, 265, 269
- Barbados Programme of Action for the Sustainable Development of Small Island Developing Countries, 169
- Barnett Inquiry, 190–191, 198
- Barter, Sir Peter, 221, 226, 334, 373
- Basic Social Obligations, 51
- Basle Agreement, 360
- Bereina area, 60, 64
- Bernard, Sister Rose, 376
- Beyond the Border*, 305
- BHP Billiton, 75, 82, 90–91, 98, 103–104, 349, 362–363
- biodiversity, 172, 175–176, 190
- Bi-partisan Parliamentary Committee on Provincial Government, 226
- Birkin, Sir Derek, 95
- Bismark Sea, 176
- Bitekawa Declaration*, 317
- botanical collection, 188
- Bougainville, 3, 14, 27, 41, 47, 66, 75–76, 81, 84, 93, 107, 203, 206, 208–210, 212, 238, 255, 257, 265–266, 271, 336
  - Autonomous Bougainville Government (ABG), 318–319, 226
  - Bougainville Copper Agreement*, 78–84, 87–88, 90, 204
  - Bougainville Copper Limited (BCL), 80–82, 84, 91, 93, 345, 347–348, 353
  - Bougainville Interim Provincial Government, 204
  - Bougainville Peace Agreement, 27, 226, 265, 318–319
  - Bougainville Rebellion, 79, 86, 87, 90–91, 106, 109, 212, 261, 265, 269, 275–276, 299, 303, 307, 313
  - Bougainville Revolutionary Army, 265
  - Bougainville Special Political Committee (BSPC), 203
  - Ceasefire Agreement*, 313
  - Lincoln Agreement*, 313
  - Mining (Bougainville Copper Agreement) Act*, 78
  - Non-Renewable Resources Fund, 84
  - Truce Monitoring Group, 299
- Bourke, Mike, 333
- bridges, 169, 171
- British Petroleum, 99, 101
- Brown, Buntabu, 285
- budget, 3
  - Budget Priorities Committee (BPC), 43
  - Budget Screening Committee (BSC), 28, 33
- Bulolo, 328
- bushfires, 325–326, 328
- Cairns Conservatory, 354
- Canadian International Development Agency, 288
- capacity building, 176, 177, 179, 250, 254, 256
- Cape Nelson, 328
- capital adequacy ratio, 358, 360
- capital punishment, 246
- Caritas, 336
- Carlton, Jim, 362
- Caswell, Patricia, 362
- Central Agencies Coordinating Committee (CACC), 19, 30, 31, 35
- Central Planning Office (CPO), 41
- Central Planning Assistance Team (CPAT), 14
- Central Province, 61, 225
- Central Supply and Tenders Board (CSTB), 33
- Chamber of Mines and Petroleum, 87, 109
- Chan, Sir Julius, 53, 86, 93, 95, 215, 270, 291, 314, 349, 353, 355, 373
  - government, 95, 109, 248, 355, 358
  - The Role of Government in Development*, 349

- chemicals, 170, 173. *See also* PCB, pesticides, POPS
- Chevron, 92–93, 99, 101
- Chile, 348
- China. *See* People's Republic of China
- Chinnery, E.W.P., 328
- churches, 31, 41, 117, 128, 131, 206, 223, 287, 305, 309, 330, 334, 370–371, 373–374  
National Council of Churches, 371
- cigarettes, 337–338
- civic action program (CAP), 266, 269
- Clifford Report, 235, 242–243, 250, 257
- climate change, 172
- cocoa, 57, 61, 66, 68, 69, 300, 349  
Cocoa and Coconut Extension Agency (CCEA), 61, 67  
Cocoa and Coconut Research Institute (CCRI), 61
- coconuts, 57, 63. *See also* copra
- coffee, 57, 60, 61, 66, 68, 276, 300, 348  
Coffee Development Agency (CDA), 61  
*Coffee Industry Act (1991)*, 61  
Coffee Industry Corporation (CIC), 61, 67  
leaf rust, 61
- cold chain policy, 117
- Columbia University, 168
- Commercial Statutory Authorities (CSA), 350–352, 357–358, 359, 361, 363
- Commission of Employment and Production, 242
- Commission of Inquiry into Aspects of the Forestry Industry, 190
- Committee to Review Policy and Administration on Crime, Law and Order, 241
- Committee to Review the Financial Provisions of the Organic Law on Provincial government, 210
- Commonwealth, 300  
Secretary-General, 272  
Eminent Persons Group (EPG), 272  
Fund for Technical Assistance, 288  
Plan of Action on Women and Development, 290
- Commonwealth Bank of Australia, 345
- Community Justice Liaison Unit (CJLU), 251, 257
- Community Mine Continuation Agreement*, 104
- community schools, 132–133, 136, 137, 141
- community women's organizers (CWO), 286, 287, 290, 293
- community-based organizations (CBOs), 70
- Companies Act*, 347, 358
- Compensation (Prohibition of Foreign Legal Proceedings) Act*, 98–99
- Concept Payroll System, 33
- condoms, 372
- Conference of Education Ministers' Council, 143
- conservation, 5, 83, 165–185. *See also* environment  
*Conservation Areas Act*, 166, 175  
Conservation Trust Fund, 176, 197  
Strengthening Conservation Capacity within PNG, 176
- Constitutional Planning Committee, 10, 203–204, 208, 212, 262
- constituent assemblies, 204
- constitution, 44, 47, 51, 53, 165, 211, 221, 239, 241, 255, 262, 284, 295, 318, 348–349, 361, 363, 365  
Constitutional Planning Committee (CPC), 203–204, 208, 212, 262  
Constitutional Review Commission (CRC), 214, 217, 226
- Consultative Implementation and Monitoring Council (CIMC), 31
- consumer price index (CPI), 209, 358
- contaminants, 171. *See also* chemicals
- copra, 66, 68, 69, 348
- corn, 329
- corporatization, 60, 61, 62, 358
- Correctional Services, 239, 244, 254. *See also* prisons
- Corrective Institutions Ordinance*, 237
- corruption, 15, 16, 19, 31, 73, 118, 139, 177, 190, 197, 199, 212, 222, 233, 236, 247, 273, 332, 336, 376

- courts, 233–235, 237, 249, 253  
     urban, 242  
     village, 243
- CRA, 81, 82, 91–94
- Credit Assistance Component, 288
- crime, 49, 65, 233, 240, 376  
     activity, 264  
     networks, 245  
     urban, 244
- Crime Commission, 242
- Crime Prevention Council, 241
- criminal justice, 234, 236
- Crockett, Dr Susan, 375–376
- crocodiles, 165
- curfew, 234, 244, 248  
     *Curfew Act*, 244
- currency, 53, 67, 248, 355, 357, 364
- customs, 300  
     border patrol, 267  
     border security, 275  
     drug trafficking, 246, 268, 271  
     duty, 349–350  
     illegal foreign fishing vessels, 268, 271, 275  
     maritime surveillance, 264  
     people smuggling, 271, 275  
     smuggling, 268
- dam, 90
- Daru, 51
- DDT, 172. *See also* pesticides, chemicals
- debt, 46, 49
- decentralization, 1, 4, 10, 30, 32, 35, 60, 62, 117, 119–120, 127–128, 132, 143, 178, 199, 292  
     policy, 203–232
- defence, 1, 41, 43, 261–279  
     *Defence Act*, 262  
     Defence Department, 3, 263  
     Defence Force National Surveillance Organization, 271  
     Defence Force Retirement Benefits Fund, 360  
     Defence Minister, 262, 265, 272  
     Defence in National Development, 267  
     Defence Organisational Restructure, 273  
     *Defence Policy Paper*, 265  
     *Defence Report*, 264–265  
     Foundations of PNG Military Doctrine, 275  
     Department of Administrator, 282  
     Department of Agriculture and Livestock, 5, 289, 333, 336  
     Department of Agriculture, Stock and Fisheries (DASF), 57–59  
     Department of Commerce, 292  
     Department of Community Development, 291, 293  
     Department of Decentralization, 290  
     Department of Defence, 262, 273, 277  
     Department of Education, 133, 136, 140–145, 151–152, 212, 289, 292  
     Department of Environment and Conservation (DEC), 165–185  
     Department of Finance, 10, 41, 43, 210–212, 355  
     Department of Finance and Planning, 90  
     Department of Fisheries, 292  
     Department of Foreign Affairs, 331, 300, 306  
     Department of Foreign Affairs and Trade, 312, 317–319  
     Department of Forestry, 188, 212  
     Department of Health, 119, 121–134, 212, 216, 282, 370, 373, 374, 376  
     Department of Home Affairs, 291  
     Department of Home Affairs and Youth, 282, 288  
     Department of Justice and Attorney General, 239, 245  
     Department of Labour and Employment, 14  
     Department of Livestock (DAL), 61–63, 67–69, 71–72  
     Department of Mineral Resources, 80, 100  
     Department of Minerals and Energy, 84, 87, 89, 91  
     Department of Mining, 103, 105, 107, 109, 168, 289  
     Department of National Planning, 77, 165  
     Department of National Planning and Implementation, 168  
     Department of National Planning and Rural Development (DNPRD), 28, 30, 34, 223, 226, 239, 250–251

- Department of Native Affairs, 237  
 Department of Personnel Management (DPM), 13–14, 34, 35, 129  
 Department of Petroleum, 107, 109  
 Department of Petroleum and Energy, 80, 100  
 Department of Primary Industry, 212  
 Department of Prime Minister, 19  
 Department of Provincial Affairs, 291  
 Department of Provincial and Local Government Affairs, 3, 34, 35, 130, 220, 222, 225, 333  
 Department of Religion, Home Affairs and Youth, 291  
 Department of Social Development and Home Affairs, 282  
 Department of Social Welfare and Development, 285, 291  
 Department of Treasury, 104, 129  
 Department of Works and Implementation, 169  
 depreciation, 357–358  
 deregulation, 49, 177, 346  
 Derham Report, 237  
*derivation grant*, 209  
 Deutrom, Brian, 333–334  
 devaluation, 67, 68, 248, 355  
 Development Forum, 87–90, 95, 97, 99, 101, 109  
 development levies, 97, 100  
 Dibb Report, 267–268  
 Dibb, Paul, 267  
 dioxin, 172. *See also* chemicals  
 Diro, Tamo, 290  
 Diro, Ted, 262  
 dispute resolution, 249  
 distance education, 180  
 districts  
     district administrator, 120, 128, 216, 222–223  
     authorities, 5, 6, 16, 29, 36, 118, 128  
     *District Authorities Act*, 226  
     Development Plans, 223  
     District Development Program, 120  
     health services, 123  
     management team (DMT), 225  
     planning committee, 16  
     District Roads Improvement Program (DRIP), 225  
     District Services Improvement Program (DSIP), 225  
     District Treasury Roll-out program, 225  
 Divine Word University, 222  
 Donigi, Peter, 91–92  
 donors, 3, 5, 7, 9, 12, 15, 16, 19, 27, 36, 43, 45, 53, 61, 67, 109, 121–122, 130, 169, 176, 178, 195, 225, 227, 233–234, 251–252, 257, 284–285, 288, 294, 325, 327, 335, 364, 373–374  
 downsizing, 136, 177. *See also* rightsizing  
 drought, 1, 5, 60, 63–64, 68, 270, 325–343  
     National Disaster and Relief Committee, 331  
     National Drought Relief Committee, 334335  
 drug trafficking, 246, 268, 271. *See also* customs  
 Dutch disease, 85  
 duty, 349–350  
 East New Britain, 206, 212, 223, 225–226, 328, 336  
 East Sepik Province, 64, 208, 209, 288  
 East Timor, 270  
 East, Colin, 263–264  
 Eastern Highlands Province, 206, 225, 334–336  
 ecoforestry, 197–198  
 ecologically sustainable development (ESD), 167–168, 179. *See also* sustainable development  
 Econet, 361  
 economy, 1, 19, 41–57  
     crisis, 332  
     reform program, 16  
*Eda Ramu*, 52  
 education, 1, 3, 6, 15, 30, 34, 44, 61, 69, 131–152, 326, 347  
     board of management fee, 138–139  
     compulsory, 138  
     Conference of Education Ministers' Council, 143  
     distance education, 180  
     *Education Act*, 145, 148, 150

- Education (Amendment) Act*, 136
- elementary education, 136
- fees, 139
- free education, 138–140, 142
- Education Plan, 133
- Government Assistance to Quality Education Program (GAQEP), 141
- National Education Board (NEB), 141, 145–146, 150–151
- National Education Plan, 137–138, 147
- National Education Strategy (NES), 133–134
- high school, 137, 131–132
- primary school, 131, 136–139
- Eight Aims, 11, 44, 58, 283
- Eight Point Plan, 80, 283–285, 290
- El Niño–Southern Oscillation (ENSO), 325, 327–328, 333–334, 338–340
- Elcom, 348, 350–351, 361, 364
- elections, 41, 274, 331
- Electoral Development Authorities Act*, 213, 226
- electricity, 345–346, 348. *See also* Elcom
- Elimbari, 337
- emergency powers, 248
- employment, 48, 65
- Energy Development Company, 352
- Enga Province, 86, 88–89, 207, 209, 210, 216, 218, 224, 328–329, 331, 336
- Enhanced Co-operation Program (ECP)*, 254–255, 257, 318
- Enron, 363
- ENSO. *See* El Niño–Southern Oscillation
- environment, 1, 45, 83, 165–185. *See also*
  - drought
  - biodiversity, 172, 175–176, 190
  - diversity, tree species, 187
  - Environment Act*, 170, 174
  - groups, 190
  - Environmental Contaminants Act*, 166, 170
  - damage, 76, 103–104, 106
  - education, 166
  - impact, 87, 90, 347
  - environmental impact assessment (EIA), 169, 174
  - environmental impact statement (EIS), 169
  - environmental management and monitoring plan (EMMP), 169
  - Environmental Planning Act*, 79, 83–84, 166, 169, 193
  - sustainability, 197
- European Economic Community, 371
- European Union, 198
- exchange rate, 46, 50, 60, 67, 360
- Expenditure Implementation Committee, 101
- exports, 106, 189
  - export tree crop, 63, 67
- Faber Report, 48, 283, 364
- Faber, Michael, 48, 283, 364
- famine, 328
- Farmers' Association, 69
- fauna, 165
  - Fauna (Protection and Control) Act*, 166, 175
- Federated Melanesian Republic, 214
- Fiji, 263, 275, 283, 304, 309, 361
- finance
  - depreciation, 357–358
  - exchange rate, 46, 50, 60, 67, 360
  - fiduciary duty, 347
  - Financial Management Improvement Program (FMIP), 33
  - Financial Policy Relating to Major Mining Project, 78
  - full financial responsibility, 209
  - hard kina policy, 46–57, 60, 64–65, 85
  - inflation, 45–47, 49
  - interest rates, 45, 46, 49–50
  - National Economic and Fiscal Commission (NEFC), 219–220, 225–226
  - Public Finance (Management) Act*, 216
  - tariffs, 358
- fisheries, 6, 63, 65, 169, 332
- Fisheries Department, 288
- Five National Goals and Directive Principles, 44, 165, 167, 348–349
- Equality and Participation, 166
- Integral Human Development, 166
- Papua New Guinea Ways, 166

- flour, 68, 337–339  
 Floyd Report, 350, 352  
 Floyd, R.H., 349  
 Fly River, 325, 332  
   provincial government, 84, 98, 104  
 Food  
   aid, 331  
   bananas, 59  
   coconuts, 57, 63  
   copra, 66, 68, 69, 348  
   corn (maize), 59, 329  
   English potato, 329  
   Food and Fish Marketing, 352  
   Food Crops Conference, 1975, 59  
   security, 59, 63–64, 67–68  
   Food Security Policy 2000–2010, 64  
   shortage, 327, 329–330, 335, 337–338  
   Fresh Food Project (FFP), 59  
   fruit, 59  
   peanuts, 59  
   PNG Food and Nutrition Conference, 334, 340  
   PNG National Food Crop Conference, 330  
   rice. *See* rice  
   vegetables, 59  
 foreign exchange, 196  
 foreign investment, 47, 105  
 foreign policy, 1, 299–321  
 forestry, 1, 5, 19, 65, 82, 97, 108, 167–169, 176–177, 187–202, 355  
   Commission of Inquiry into Aspects of the Forestry Industry, 190  
   Forest and Conservation Programme (FACP), 197  
   estate, 188  
   Forest Industry Association (FIA), 196, 199  
   Forest Management Agreement (FMA), 191–193  
   Forest Management and Planning Project, World Bank, 194  
   *Forestry (Private Dealings) Ordinance*, 189–191  
   *Forestry Act*, 189–192, 194, 196–197, 199  
   Forestry and Conservation Project, World Bank, 195, 199  
   Forestry Transitional Management Council, 194  
   National Forest Action Plan (NFAP), 194  
   National Forest Authority, 177  
   National Forest Board, 191–192, 194, 196  
   National Forest Development Programme, 191  
   National Forest Plan, 191, 197  
   National Forest Policy, 189, 191, 197  
   National Forestry and Conservation Project, 176  
   National Forestry Development Guidelines, 191–192, 194–195, 198  
   PNG Forest Authority (PNGFA), 6, 191–192, 194–199  
   PNG Forest Products (Ptd) Ltd, 355  
   research institute, 188  
 Foundation for Law, Order and Justice (FLOJ), 245–247  
 Foundations of Maritime Doctrine, 271  
 Foundations of PNG Military Doctrine, 275  
 Fourth World Conference on Women, 289  
 fraud, 224. *See also* corruption  
 Fresh Food Project (FFP), 59  
 Friends Foundation, 376  
 frosts, 63, 68, 270, 328–329, 332  
 Functional Expenditure Reviews (FER), 33, 124  
 Garnaut, Ross, 362  
 Gas Development and Utilisation Technical Assistance Project, 102  
 Gas-to-Queensland Project, 77, 101  
 Gazelle Peninsula, 238  
 GDP, 6, 45  
 Gender Unit, 285  
 General Constitutional Commission (GCC), 210  
 General Financial and Economic Policy Division (GFEP), 43  
 Germany, 59  
 Giheno, John, 95

- Global Environment Facility, 168, 172, 175  
 Global Program on AIDS (GPA), 369–370, 374  
 globalization, 177, 299  
 Gobe, 345  
     Gobe Joint Venture, 356  
     oil, 99  
 Gogol, 346  
 gold, 91, 188. *See also* Mount Kare, Lihir  
 Goldie River, 269  
 Goodenough Island, 328  
 goods and services grants, 218  
 Goroka, 58, 334, 337, 371–372  
 Government Assistance to Quality Education Program (GAQEP), 141  
 grants, 219, 347  
     additional unconditional grants (AUG), 209  
     derivation grant, 209  
     goods and services, 218  
     minimum unconditional grant (MUG), 208–209  
     school infrastructure maintenance, 142  
     staffing, 218  
 GST, 50–51, 219, 221. *See also* VAT  
 Gulf Province, 290, 293  
 Gurkhas, 246  
 Haiveta, Chris, 98, 355  
 Hamidian–Rad, Dr Pirouz, 17  
 Harbours Board, 346, 348, 350–351  
 hard kina policy, 46–57, 60, 64–65, 85  
 Harrison and Crosfield, 357  
 Hasluck, Paul, 131, 188, 236  
 hazardous materials, 172. *See also*  
     chemicals  
 head tax, 218  
 health, 1, 2, 4, 5, 6, 15, 30, 34, 44, 61, 117–130, 167, 326, 347, 369  
     anaemia, 122  
     antenatal care, 122  
     air quality, 172  
     dental, 117  
     immunization, 122  
     rural, 117, 119–120, 125, 216  
     health and safety, 173  
     life expectancy, 118  
     measles, 122  
     meningitis, 122  
     pneumonia, 122, 129  
     rural health, 117, 119–120, 125, 216  
 Hela Province, 224  
 Helsingut Committee, 208, 213  
 Helsingut, Henu, 213  
 Hides, 219  
     Hides Gas Project, 99  
 high schools, 137, 131–132  
 Highlands Region, 61, 233  
 HIV, 369. *See also* AIDS  
 Hoiebia, 328  
 Holdings Corporation, 355, 359  
 Holloway, Barry, 373  
 Horizon 2002–2012, (agric), 62–63  
 Hoskins area, 66  
 hospitals, 117–120, 125–126  
     *Public Hospitals Act*, 120, 125  
 House of Assembly, 41  
 Huai, Tony, 263  
 human resource management (HRM), 13, 19  
 human rights, 177, 302  
     abuse, 239, 265  
 hydro–electricity, 219, 325  
 Iangalio, Masket, 93–95, 354  
 Idealist paradigm, 301. *See also* Realist paradigm  
 identity card, 243, 246  
 Ijape, Mathias, 268  
 Ilau, Commodore Peter, 274  
 illegal foreign fishing vessels, 268, 271, 275. *See also* customs  
 IMF (International Monetary Fund), 15, 16, 43, 79, 101, 299–300, 347  
 immunity from prosecution, 255  
 immunization, 122  
 import bans, 64  
 import tariffs, 60  
*Improvement Plan, 1973–1974*, 83  
 Improvement Programme, 348  
*Income Tax Act*, 89  
 incorporated land groups (ILG), 192  
 independence, 1, 2, 10, 12, 28, 41, 43, 44–53, 58–60, 76, 78, 132, 143, 187, 203, 235, 237, 262, 301–305, 346–347



- Independent Public Business Corporation (IPBC), 346, 359
- Indonesia, 253, 262–264, 270, 275, 303–305, 307, 309, 315  
 Act of Free Choice (West Papua), 303
- infant mortality, 118
- inflation, 45–47, 49
- infrastructure tax credit scheme, 89–90
- Inmet, 362
- Institute of Applied Social and Economic Research, 242
- Institute of National Affairs (INA), 15, 34, 69, 242
- insurance, 233  
 health, 117
- integrated conservation and development (ICAD), 175
- Integrated Financial Management System (IFMS), 28
- interest rates, 45, 46, 49–50
- internal security, 247, 265–269, 274  
*Internal Security Act*, 248
- International Centre for Oceanic Development, 288
- International Labour Organization (ILO), 287  
*International Trade (Flora and Fauna) Act*, 166
- International Waters Programme, 172
- Investment Corporation of PNG (ICPNG), 345, 348, 360–361
- Islands Region, 212, 214, 270, 288
- Israel, 263
- Japan, 59
- Jenkins, Dr Carol, 373, 375
- Joint Declaration of Principles, 262, 269, 315–316
- joint district planning and budget priorities committee (JDPBPC), 217, 219, 222, 225
- joint provincial planning and budget priorities committee (JPPBPC), 217, 219
- Joint Task Force, 273
- Jomtien Agreement, 135
- Justice Advisory Group (JAG), 251–252, 254
- Kagamuga National Products, 352
- Kandep, 337
- Kanua, Matthew, 333
- Kaputin, Sir John, 95, 313–314, 348, 354
- Kaumi, Simon, 334–335
- Kavieng, 351
- Kekedo, Rose, 291
- Kennecott, 81–82, 94, 348–349
- Keravat, 57
- kiaps, 236
- Kidu, Dame Carol, 291
- Kiki, Sir Albert Maori, 302, 308
- Kikori, 219
- Kimbe, 269
- kina, collapse of, 72. *See also* finance
- Kiunga, 83, 264, 275
- Koiari, 219
- Kopkop, Maria, 286
- Koromba, Yaungtine, 86
- Kulim, 357
- Kutubu oilfield, 79, 88, 92, 96, 99, 219, 345, 355, 362  
 Kutubu Joint Venture (KJV), 92, 356
- Kwarara, Galeva, 372
- Kyoto Treaty on Climate Change*, 167
- La Niña, 327. *See also* ENSO
- Lae, 52, 63, 263–264, 335, 337, 347, 351
- Lafanama, Peti, 334
- Lai valley, 337
- Laiagam, 329
- Laina, Ted, 86
- Lak, Robert, 288
- Land Act*, 166
- land degradation, 172
- land groups, 192  
*Land Groups Incorporation Act*, 192
- land management & policy, 1, 2, 57. *See also* agriculture
- land use, 175–176
- landowners, 101  
 Landowner Development Options Unit (LDOU), 197
- Lane-Poole, Charles, 187

- Lasaro, Iario, 358
- law and justice, 237, 250, 252, 254, 257.  
     *See also* law and order  
     Law and Justice Sector Program (LJSP), 251, 254  
     Law and Justice Sector Working Group, 250–251
- law and order, 1, 92, 118, 233–260, 265, 276  
     Committee to Review Policy and Administration on Crime, Law and Order, 241  
     crisis, 246  
     Law and Order Policy Development Unit, 242  
     Law and Order Summit, 248  
     Law Order and Administration Committee, 248  
     National Law and Justice Policy and Plan of Action, 250  
     National Law and Order Policy, 245  
     National Law, Order and Justice Council (NLOJC), 247–248, 250  
     *Security for Development*, 246–247
- Law Reform Commission, 238
- Leadership Code, 242, 353
- Leadership Tribunal, 86
- legal aid, 249
- Legislation  
     *Coffee Industry Act (1991)*, 61  
     *Companies Act*, 347, 358  
     *Compensation (Prohibition of Foreign Legal Proceedings) Act*, 98–99  
     *Conservation Areas Act*, 166, 175  
     *Corrective Institutions Ordinance*, 237  
     *Curfew Act*, 244  
     *Defence Act*, 262  
     *District Authorities Act*, 226  
     *Education Act*, 145, 148, 150  
     *Education (Amendment) Act*, 136  
     *Electoral Development Authorities Act*, 213, 226  
     *Environment Act*, 170, 174  
     *Environmental Contaminants Act*, 166, 170  
     *Environmental Planning Act*, 79, 83–84, 166, 169, 193  
     *Fauna (Protection and Control) Act*, 166, 175  
     *Forestry (Private Dealings) Ordinance*, 189–191  
     *Forestry Act*, 189–192, 194, 196–197, 199  
     *Income Tax Act*, 89  
     *Inter-Group Fighting Act*, 241  
     *Internal Security Act*, 248  
     *International Trade (Flora and Fauna) Act*, 166  
     *Land Act*, 166  
     *Land Groups Incorporation Act*, 192  
     *Local-level Governments Administration Act*, 97, 218  
     *Mineral Resources Development Company Pty Limited (Privatization) Act*, 80, 96  
     *Mineral Resources Stabilization Fund Act*, 78–79  
     *Mining Act*, 78, 87, 88, 91–92, 97, 100  
     *Mining (Bougainville Copper Agreement) Act*, 78  
     *Mining (Ok Tedi) Act*, 78–79  
     *Mining (Ok Tedi Agreement) Act*, 78  
     *Mining (Ok Tedi Mine Continuation [Ninth Supplemental] Agreement) Act*, 103–104  
     *Mining (Ok Tedi Supplemental Agreement) Act*, 78–79  
     *National Council of Women Incorporation Act*, 291  
     *National Health Administration Act*, 123  
     *National Parks Act*, 166, 175  
     *Oil and Gas Act*, 1998, 78, 80, 100–102  
     *Organic Law on Provincial Government (1977; OLPG)*, 10, 77, 119, 136, 205, 207–208, 210–211, 214, 220  
     *Organic Law on Provincial Governments and Local-level Governments (1995; OLPGLLG)*, 35, 77, 79, 97, 100, 118–126, 139, 141, 146–147, 215–222, 226, 289, 292  
     *Organic Law on the Integrity of Political Parties and Candidates of 2001*, 18, 27  
     *Petroleum Act*, 78–79, 91–92, 97, 99

- Petroleum (Project Benefits) Act*, 100  
*Physical Planning Act*, 166  
*Prices Regulation Act*, 351  
*Prime Minister and National Executive Council Act (2002)*, 31  
*Provincial Health Authorities Act*, 129  
*Public Finance (Management) Act*, 216  
*Public Hospitals Act*, 120, 125  
*Public Service (Management) Act (2003)*, 33  
*Vagrancy Act*, 243  
*Water Resources Act*, 166, 170
- Legislative Council, 41  
Lepani, Katherine, 374  
life expectancy, 118  
liquid natural gas, 99, 101  
Lihir gold mine, 94–97, 109, 218, 362  
    Lihir Development Forum, 95  
    Lihir Gold Ltd, 95–96, 345, 354, 356  
    Lihir Integrated Benefits Package, 79  
    Lihir Joint Venture, 95  
    Lihir Mining Development Contract, 95  
    Lihir Mining Study, 95  
*Lincoln Agreement*, 313  
liquor licensing, 218  
Lisenia, Thomas, 374  
literacy, 137  
    Literacy Council, 288  
Livestock Development Corporation (LDC), 61  
local government, 4, 5, 6, 29, 36, 83, 97, 100, 119–120, 123, 125, 147, 165, 175, 177, 203, 208, 215, 217–221, 330  
    *Local-level Governments Administration Act*, 97, 218  
local marine management area (LMMA), 176  
log export tax, 196–197  
logging, 108, 171, 187, 190, 346, 349  
    Logging Code of Practice, 171  
Lomé Convention, 317  
Lowa, Patterson, 87, 262  
*Lower Ok Tedi Agreement*, 98–99. *See also* Ok Tedi  
Lowlands Agriculture Experiment Station (LAES), 57  
MacArthur Foundation, 176  
Madang Province, 223, 269, 271, 328, 351  
magistrate, 236–237  
    Magisterial Services, 239  
malaria, 122, 129, 370, 373  
Malau, Clement, 370  
Malaysia, 94, 263, 352, 357  
    Malaysian Mining Corporation, 94, 354  
*Mama Graun Trust Fund*, 176  
Manning, Mike, 34  
Manoe, Don, 362  
Manus Province, 206, 208, 223, 263–264, 293, 336  
Maprik District, 64  
Marient, 337  
marine ecoregions project, 176  
marine safety, 6  
maritime surveillance, 264. *See also* customs  
Matane Report, 134–135  
McAdam, John, 188  
measles, 122  
Medium Term Development Strategy (MTDS), 4, 7, 61, 76  
    1997–2002, 28  
    2003–2007, 28  
    2005–2010, 28–30, 32, 34, 143–144, 168, 179, 224–225  
Medium Term Expenditure Framework, 2004–2007, 122  
Medium Term Fiscal Strategy (MTFS), 29  
Medium Term Plan of Action for Public Sector Reform, 27, 28, 31  
Medium Term Resource Framework (MTRF), 29  
Medium Term Budget Framework, 28, 33  
Medium Term Expenditure Framework, 33  
Melanesian Alliance Party, 87  
Mendi District, 223, 331  
Meri Dinau, 288  
Meri, Nius Blong, 287  
Micah, Ben, 214  
micronationalism, 10  
military response operations (MROs), 275  
Millennium Development Goals (MDGs), 30  
Milne Bay Province, 66, 125, 209, 210, 283, 288, 328, 336

- MIM and Goldfield Ltd, 353  
 mine waste, 98  
     Mine Waste Management Project, 103  
 mineral development and policy, 1, 2, 6, 75–116  
 Mineral Resources Development Company, 92, 94, 96, 101, 354, 355, 362, 364  
 Mineral Resources Stabilization Fund, 83, 102  
 Mineral Resources Authority, 105  
*Mineral Resources Development Company Pty Limited (Privatization) Act*, 80, 96  
*Mineral Resources Stabilization Fund Act*, 78–79  
 mineral revenues, 76  
 Minerals and Petroleum Policy Committee (MPPC), 78–79  
 minimum dividend payment, 358  
 minimum liquid asset ratio (MLAR), 358  
*minimum unconditional grant (MUG)*, 208–209  
 Minimum Wages Board, 48, 49  
 minimum weekly wage, 48  
 mining, 168, 169, 209, 362  
     *Mining (Bougainville Copper Agreement) Act*, 78  
     *Mining (Ok Tedi Agreement) Act*, 78  
     *Mining (Ok Tedi Mine Continuation [Ninth Supplemental] Agreement) Act*, 103–104  
     *Mining (Ok Tedi Supplemental Agreement) Act*, 78–79  
     *Mining (Ok Tedi) Act*, 78–79  
     *Mining Act*, 1992, 78, 87, 88, 91–92, 97, 100  
     Mining and Petroleum Working Committee, 86  
     levy, 51  
     Mining Sector Institutional Strengthening Project, 102, 105–106  
     special mining lease (SML), 88, 354  
 Ministerial Committee on Law and Order, 243–244  
 misappropriation, 219, 222–223. *See also* corruption  
     Misima mine, 77, 79, 86, 88–89, 103, 345, 356  
     Misima Mine Closure Committee, 103  
 mismanagement, 139, 273, 277, 326. *See also* misappropriation, corruption  
     financial, 211  
 Mobilization of Women Through Communication, 287  
 Moem Barracks, 263, 271, 273  
 Momase Region, 270, 288  
 Momis, John, 86–87, 109, 211, 214  
 Mond, Ludga, 374  
 money laundering, 355  
 monopoly, 351–352, 361  
 Moran oilfields, 345  
 Morauta, Lady Roslyn, 376  
 Morauta, Louise, 240  
 Morauta, Sir Mekere, 17, 19, 27, 43, 53, 102, 272, 376  
     government, 7, 18–20, 28, 31, 34, 50, 103, 195, 224–225, 271, 273, 291, 345, 359, 364  
 Morgan Report, 241–243  
 Morgan, Leo, 241  
 Morobe Province, 207, 226, 336  
 Motor Vehicles Insurance Ltd, 360  
 Mount Hagen, 333  
 Mount Kare, 79, 86, 91–94  
 Murray Barracks, 272–273, 276  
 Nadzab, 264  
 Nakikus, Margaret, 287  
 Namaliu, Sir Rabbie, 93, 274, 314  
     government, 86–93, 109, 245, 246  
 Narokobi, Bernard, 245  
 National Agriculture Development Plan, 62, 72  
 National Agriculture Quarantine Inspection Agency (NAQIA), 62, 68  
 National Agriculture Research Institute (NARI), 62, 68, 70  
 National AIDS Committee, 371–373  
 National AIDS Council, 373–376  
 National AIDS Surveillance Committee (NASC), 370  
 National Alliance, 215

- National Biodiversity Strategy and Action Plan*, 175
- National Capital District (NCD), 203, 215, 243, 248, 376
- National Commission for Women (NCW), 285–287, 290, 295
- National Coordinating Mechanism, 250–251, 256
- National Council of Churches, 371
- National Council of Women, 31, 285, 288–289
- National Council of Women Incorporation Act*, 291
- National Crime Council, 246
- National Crime Summit, 246
- National Department of Agriculture and Livestock, 72
- National Development Charter (NDC), 3, 225
- National Development Strategy, 76, 77, 80, 82
- National Disaster and Relief Committee, 331
- National Drought Relief Committee, 334
- National Economic and Fiscal Commission (NEFC), 219–220, 225–226
- National Education Board (NEB), 141, 145–146, 150–151
- National Education Plan, 137–138, 147
- National Education Strategy (NES), 133–134
- National Executive Council (NEC), 19, 30, 31, 59, 64, 72, 79, 143, 206, 214, 216, 241–243, 250, 264, 311, 330, 351, 371
- National Fiscal Commission, 209–211, 220
- National Fisheries Authority (NFA), 271
- National Forest Action Plan (NFAP), 194
- National Forest Authority, 177
- National Forest Board, 191–192, 194, 196
- National Forest Development Programme, 191
- National Forest Plan, 191, 197
- National Forest Policy, 189, 191, 197
- National Forestry and Conservation Project, 176
- National Forestry Development Guidelines, 191–192, 194–195, 198
- National Guard, 246
- National Health Administration Act*, 123
- National Health Plan, 4, 121–125
- National High Schools, 148–152
- National HIV/AIDS Medium–Term Plan 1998–2002, 375
- National Housing Commission, 52
- National Insurance Corporation (NIC), 352
- National Investment and Development Authority (NIDA), 43
- National Judicial Staff Services, 239
- National Law and Justice Policy and Plan of Action, 250
- National Law and Order Policy, 245
- National Law, Order and Justice Council (NLOJC), 247–248, 250
- National Monitoring Authority, 16, 220, 225
- National Parks Act*, 166, 175
- national parks and gardens, 165, 175
- National Planning Committee, 41
- National Planning Council, 247
- National Planning Office, 249, 250, 287, 331
- National Policy Document on AIDS Control in PNG*, 371
- National Premiers Council (NPC), 86–87
- national privatization committee, 15
- National Provident Fund, 358, 360, 363
- National Public Expenditure Plan (NPEP), 209, 212, 285
- National Public Private Partnership Policy, 129
- National Research Institute, 34, 222, 374
- National Security Coordinating Committee, 262
- National Security Council, 262
- National Sustainable Development Strategy, 167–169, 179
- National Training Council, 14, 35
- National Training Package, 287
- National Training Policy, 14
- National Women’s Coordinating Committee (NWCC), 287

- National Women's Development Programme (NWDP), 287–290, 292–293
- National Women's Policy, 287–290
- National Youth Programme (NYP), 286
- nationalization, 92, 354, 363
- Native Affairs, 282
- Nature Conservancy, The, 176, 197
- natural disasters, 60, 66, 325, 330, 332, 334, 336, 340. *See also* drought
- natural gas, 75, 79, 99, 107, 92. *See also* liquid natural gas
- Nauru, 315
- Needham, Robert, 93–95, 353–354
- New Britain Palm Oil Ltd, 348, 357–359, 364
- New Caledonia, 315
- New Defence Partnership, 269
- New Ireland Province, 66, 187, 208, 210, 218, 290, 293, 328, 336
- new public management (NPM), 6
- New Zealand, 243, 263, 306, 310
- NGO (Non–Government Organization), 5, 7, 30, 70, 117, 128, 165, 173, 175–178, 190, 196, 199, 223, 286, 288, 291, 326, 334, 370, 372, 374, 376
- Nicholas, Rhondda, 267
- Nilkare, John, 213, 373
- Nimamar Development Authority, 218
- Non–Aligned Movement, 314
- Non–Renewable Resources Fund, 84
- North Solomons Province, 81, 84, 86, 210
- Non–Renewable Resources Fund, 84
- Nuia, General Leo, 270
- Office of Environment and Conservation, 179. *See also* DEC
- Office of Minerals and Energy, 78
- Office of National Planning. *See* National Planning Office
- Office of National Planning and Implementation, 374
- Office of Security Coordination, 247
- Office of the Public Prosecutor and Public Solicitor, 239
- Office of the Status of Women (OSW), 289
- oil, 52, 75, 76–77, 92, 107, 363
- export, 90
- Oil and Gas Act*, 1998, 78, 80, 100–102
- Oil Palm Industry Corporation (OPIC), 61, 66. *See also* palm oil
- Oil Seach Ltd, 345, 357, 362
- Ok Tedi, 75, 77–79, 82–85, 88, 90, 96, 98–99, 103, 105, 106, 325, 348–349, 353, 372
- Lower Ok Tedi Agreement*, 98–99
- Mining (Ok Tedi Agreement) Act*, 78
- Mining (Ok Tedi Mine Continuation [Ninth Supplemental] Agreement) Act*, 103–104
- Mining (Ok Tedi Supplemental Agreement) Act*, 78–79
- Mining (Ok Tedi) Act*, 78–79
- Ok Tedi Agreement*, 8, 79, 83
- Ok Tedi Development Company, 349
- Ok Tedi Development Forum, 98
- Ok Tedi Development Foundation*, 104, 219
- Ok Tedi Mining Ltd (OTML), 82, 84, 90–91, 95, 98, 103–105, 219, 345, 347, 362
- Ok Tedi River, 90, 98
- Okuk, lambakey, 58
- Olewale, Sir Ebia, 302, 311, 362
- Ombudsman, 354, 253
- Ombudsman Commission, 27, 239, 254
- O'Neill, Peter, 226
- Open Bay, 346
- Organic Law on Provincial Government* (1977; OLPG), 10, 77, 119, 136, 205, 207–208, 210–211, 214, 220
- Organic Law on Provincial Governments and Local–level Governments* (1995; OLPGLLG), 35, 77, 79, 97, 100, 118–126, 139, 141, 146–147, 215–222, 226, 289, 292
- Organic Law on the Integrity of Political Parties and Candidates of 2001*, 18, 27
- Organisasi Papua Merdeka (OPM), 270, 275
- Oro Province, 66, 290, 293

- Orogen Minerals Ltd, 96, 356, 358, 362, 364
- Oxfam, 336
- Pacific Finance, 359
- Pacific Islands Forum, 314, 316
- Pacific Islands Regiment (PIR), 262
- Pacific Plan*, 313–314
- palm oil, 57, 66, 68, 77, 171, 345, 349. *See also* Oil Palm Industry Corporation
- Pangu Party, 91, 95, 215
- Panguna, 362
  - mine, 80–82, 83, 86, 87, 90–91, 106.
  - See also* Bougainville
  - Panguna Regional Payment, 84
- Papuan Gulf, 268
- Partnership Agreements, 124
- patrol boats, 267, 271
- Peace and Good Order Committee, 241
- Peace Foundation Melanesia, 246
- Peace Monitoring Group, 299
- people smuggling, 271, 275. *See also* customs
- People's Republic of China, 263, 309
- Peoples' Unit Trust, 360
- Performance Management System for Department Heads, 28
- Persistent Organic Pollutants (POPS) Treaty*, 167
- pesticides, 170, 173. *See also* chemicals  
DDT, 172
- petroleum, 168, 209, 345, 362
  - Petroleum (Project Benefits) Act*, 100
  - Petroleum Act*, 78–79, 91–92, 97, 99
  - Petroleum Policy and Legislation*, 78
- pharmaceuticals, 117
- Philemon, Bart, 28
- Physical Planning Act*, 166
- pigs, 337–338
- Pihi Manus, 293
- Piot, Dr Peter, 377
- pipeline, 99
- piracy, 268
- Placer Dome, 353
- Placer Niugini, 89
- Placer Pacific, 79, 86, 87, 94, 353, 354
- Planning Systems Support Program, 225
- plantations, 57, 198, 200
- Planters' Association, 69
- pneumonia, 122, 129
- PNG–Australia Development Cooperation Programme, 249, 251
- PNG Banking Corporation (PNGBC), 18–19, 50, 345, 348, 352, 358–359, 363–364
- PNG BioRap Project, 175
- PNG Chamber of Commerce, 104
- PNG Community Law Awareness Program, 245
- PNG Defence Force (PNGDF), 19, 34, 224, 238, 244, 247, 261–277, 330, 332, 339, 370, 372
  - Joint Task Force, 273
  - Special Forces, 263, 270
  - Special Operations Group, 270
- PNG Development Bank, 345, 348
- PNG Food and Nutrition Conference, 64, 334, 340
- PNG Foreign Affairs Review*, 306
- PNG Forest Authority (PNGFA), 6, 191–192, 194–199
- PNG Forest Products (Ptd) Ltd, 355
- PNG Growers' Association, 69
- PNG Holdings Corporation, 15, 353
- PNG Human Development Report*, 168
- PNG Incentive Fund, 125, 150
- PNG Institute for Medical Research, 371–373
- PNG Institute of Public Administration, 35, 293. *See also* Administrative College
- PNG Millenium Development Goals*, 168
- PNG Mining and Petroleum Investment Conference, 96
- PNG National Emergency Services (PNGNES), 330–333, 335
- PNG National Food Crop Conference, 330
- PNG National Oil and Gas Company, 92–93
- PNG Oil Palm Research Association (OPRA), 66
- PNG Pipeline Company, 92
- PNG POPs (Persistent Organic Pollutants) Project, 172
- PNG Population Policy*, 168

- PNG Power, 346. *See also* Elcom
- PNG Rice Study, 63
- PNG Stock Exchange, 357
- PNG Sustainable Development Program Ltd (SDPL), 103–104, 219, 362363
- PNG Volunteer Rifles, 271
- Pokasui, James, 265
- police, 18, 92, 233–239, 241, 247, 252–256, 261, 267, 269, 272, 292
- abuse, 249
  - mobile squad, 237–238
  - Rapid Deployment Unit, 92, 94, 269
  - violence, 239
  - special policing operations, 234, 244
- Policy Coordination and Management Committee, 247
- Policy Coordination and Monitoring Committee, 15
- pollution, 170
- polluter pays* principle, 166, 170
- population growth, 29
- POPS (Persistent Organic Pollutants)
- Treaty*, 167
  - PNG POPs Project, 172
- Porgera, 362
- Porgera Development Agreement*, 94
  - Porgera Development Authority, 88, 97, 218
  - Porgera Development Forum, 88
  - district, 88, 218
  - Porgera Joint Venture (PJV), 88, 94, 347, 356
  - mine, 77, 79, 86, 89, 92–96, 224, 325, 345, 353–354
- Port Moresby, 1, 4, 52, 58, 59, 69, 84, 217, 219, 238, 243–244, 246, 248, 255, 262, 264, 266, 269, 272, 325, 337, 347, 351, 372
- Committee for the Promotion of Law and Order, 241
  - General Hospital, 272, 376
- Post and Telecommunications Corporation (PTC), 350
- post office, 222, 225, 345
- poultry, 60, 64–65
- poverty, 27, 179
- Premiers Council, 208, 213, 210–212, 220, 242
- Prices Regulation Act*, 351
- primary schools, 131, 136–139
- Prime Minister and National Executive Council Act* (2002), 31
- prisons, 233–235, 249, 253
- escape from, 239, 244, 249
  - reform, 241
- Private Enterprise Ministry, 17. *See also* privatization
- privatization, 1, 6, 15–19, 34, 49, 177, 345–367
- Privatization Commission, 18, 359
  - Privatization Unit Trust, 359
- Program for Recovery and Development (PRD), 27, 29, 30
- Programme Management Unit (PMU), 13–14, 19
- Proposals on Constitutional Principles and Explanatory Notes*, 204
- protected marine area, 175
- provinces, 3, 4, 5, 6, 10, 15–17, 29, 32, 36, 83, 90, 97, 100, 104, 119–126, 128, 130, 140, 147–148, 165, 175, 177, 190, 203–208, 210–217, 220–223, 286, 292, 326, 337, 345
- provincial administrator, 120, 126, 215–216, 220, 223
  - Provincial and Local Level Service Monitoring Authority (PLLSMA), 220
  - council of women, 291
  - division of primary industry (DPI), 61, 67
  - drought relief committee, 334–336, 340
  - education advisors (PEAs), 146–147
  - executive council (PEC), 206, 216
  - governors, 3, 139, 215, 221, 334
  - governors conference, 220
  - Provincial Health Authorities Act*, 129
  - health board, 126–127, 216
  - high schools, 133, 136–137
  - law and order committee, 245
  - management team (PMT), 207, 225
  - offices of education, 146
  - Provincial Operating Account, 105



- Provincial Performance Improvement Initiative (PPII), 225
- secretaries, 206–207
- Provincial Services Cadetship, 225
- women's officers, 287, 293
- Provincial Women's Policy, 290
- public enterprises. *See* state-owned enterprises
- Public Expenditure Management (PEM), 29
- Public Expenditure Review and Rationalisation (PERR) program, 29, 32–33, 34
- Implementing Committee, 32
- Public Finance (Management) Act*, 216
- Public Hospitals Act*, 120, 125
- Public Investment Program (PIP), 209, 212, 285
- Public Offices Superannuation Fund, 354, 360
- Public Private Partnership Taskforce, 129
- public sector
- accountability, 6, 7, 9
  - downsizing, 6, 14, 16. *See also* rightsizing
  - growth, 11
  - localization, 10
  - reform, 1, 2, 5, 6, 9–10, 13, 15–21, 27–36
  - training, 10, 11, 14, 19
  - union, 31
- Public Sector Reform (PSR) program, 29
- Public Sector Reform Advisory Group (PSRAG), 31, 226
- Public Sector Reform Management Unit (PSRMU), 19, 31
- Public Sector Rightsising Working Group, 34
- Public Sector Workforce Development Initiative (PSWDI), 35
- Public Service (Management) Act* (2003), 33
- Public Service Program (PSP), 19
- Public Services Commission (PSC), 2, 11, 13, 18, 205, 207, 212, 237
- Pyakalyia, Dr Timothy, 371
- pyrethrum, 66. *See also* chemicals
- quarantine, 6
- Queensland, 99
- Criminal Code, 237
  - Gas-to-Queensland Project, 77, 101
- Quest, 92
- Rabaul, 266, 347, 351
- volcano, 66, 333
- Ramu Agri-Industries, 64
- Ramu Nickel Project, 77, 80
- rape, 238, 243, 246
- Rapid Deployment Unit, 92, 94, 269. *See also* police
- RAPPAM review, 176
- Rarua, Mahuru Rarua, 138
- raskolism, 233, 238
- Rationalisation Task Force, 14
- Realist paradigm, 301. *See also* Idealist paradigm
- Reconstruction and Development Strategy, 50
- Red Cross, 336
- reforestation, 188–189, 197–198
- Regional Assistance Mission to the Solomon Islands (RAMSI), 274, 277
- Reid, Elizabeth, 372
- Reilly, Dr Quentin, 370
- Reinhardt, Denis, 93–94
- Report on Central Provincial Government Relations*, 204
- Research and Conservation Foundation, 176
- Resource Development and Allocation Process, 193
- Resource Management System (RMS), 13–14
- rice, 59, 63, 64, 68, 332, 335, 337–339. *See also* food
- PNG Rice Study, 63
  - Rice and Grain Authority, 64
  - Rice Industries, 338
- rightsizing, 33–34. *See also* downsizing
- Rigo District, 328, 331
- Rio Earth Summit. *See* World Summit on Environment and Development
- Rio Tinto Zinc (RTZ), 94–95, 354
- risk rating, 102
- roads, 51, 52, 169, 171, 225

- District Roads Improvement Program (DRIP), 225
- Rogers, Prof. Cyril, 133
- royalties, 96–97, 188, 210
- Royal PNG Constabulary (RPNGC). *See* police
- rubber, 63, 66, 300, 349
- Rural Action Program, 225
- rural health, 117, 119–120, 125, 216
- Rural Industries Council (RIC), 69
- sago, 63, 328
- sales tax, 51, 210. *See also* tax
- Salvation Army, 336, 372
- Sandaun Province, 290, 293
- Sandline Affair, 248, 269–270, 307
- Santo rebellion, 261
- school fee and trust account (SFTA) fee, 138–139
- school fee subsidy (SFS), 140, 142–143
- school infrastructure maintenance grant, 142
- Scoullar, Brian, 329–330
- Sea Park, 352
- secession, 10, 81, 212, 214, 303
- Second Pacific Islands Regiment, 271
- secondary schools, 131, 137, 139. *See also* education
- Secondary Schools Community Extension Project (SSCEP), 133
- Security for Development*, 246–247
- Sepik River, 328
- service delivery, 6, 10, 44, 60, 118, 136, 203, 223–224, 227, 256
- failure, 4, 5, 15, 29, 35, 222
- Service to Others*, 270
- Settlers' Association, 69
- Seventh Day Adventist Church, 372
- sexual assault, 238. *See also* rape
- Siaguru committee, 212
- Siaguru, Anthony, 212, 311
- Simbu Land Use Project, 331
- Simbu Province, 288, 336–337
- Singapore, 92, 104, 263, 355
- Singirok, Brigadier General Jerry, 267, 269–271
- Sirinumu, 325
- Sitapai, Ted, 333
- Skate, Sir Bill, 27, 375
- government, 17, 19, 34, 68, 100–101, 220, 248, 270–271, 291, 326, 358, 360
- slush funds, 213. *See also* corruption
- Smallholder Coffee Growers Associations, 69
- smuggling, 268. *See also* customs
- Societe–General Surveillance (SGS), 195, 196
- Soi, Tessie, 376
- soil erosion, 189
- Solomon Sea, 176
- Solomon Islands, 265, 276–277, 307, 309, 315
- Somare, Michael, 9–10, 21, 30, 36, 41, 93, 212, 214–215, 274, 283, 290
- government, 7, 27, 30, 43, 44, 45, 78, 80, 86, 224, 243, 265, 291, 295, 348, 353, 361, 364
- South Pacific Applied Geoscience Commission, 317
- South Pacific Bureau for Economic Co-operation (SPEC), 310
- South Pacific Commission, 288, 303
- South Pacific Conference, 303, 309
- South Pacific Forum Fisheries Agency, 317
- South Pacific Regional Peace Keeping Force (SPRPKF), 299
- Southern Highlands Province, 86, 89, 209, 210, 216, 221, 223–224, 263, 274, 276, 328, 330
- Southern Oscillation Index (SOI), 325, 333.
- See also* ENSO, La Niña
- Spain, 263
- Special Forces, 263, 270. *See also* PNGDF
- special mining lease (SML), 88, 354
- Special Operations Group, 270
- Special Purpose Authorities, 218
- Spencer Report, 248
- Spender, Percy, 188
- spices, 66
- squatter settlements, 52
- STABEX, 61
- Stack, Karl, 246
- Standard and Poors, 102
- state of emergency, 224, 243–244, 248, 264, 274

- State-owned enterprises (SOE), 15, 49–50
- STD (sexually transmitted disease), 238, 371. *See also* AIDS
- Stettin Bay, 346  
     Stettin Bay Lumber, 347
- stock Exchange, 360
- Stockholm Convention, 172
- Strategic Directions for 1996–1998, 170
- Strategic Plan for Supporting Public Sector Reform in PNG 2003–2007*, 28–30
- Strategic Policy Institute (Australia), 118
- Strengthening Conservation Capacity within PNG, 176
- Stretim Nau Bilong Tumora*, 167
- Structural Reform Program (SRP), 18
- Suckling, Robert, 371
- sugar, 60, 64–65
- Supreme Court, 207, 241, 248, 255, 318
- sustainable development, 165, 166, 176, 219  
     National Sustainable Development Strategy, 167–169, 179  
     Sustainable Development Policy, 105, 167–169  
     Sustainable Planning Framework, 105
- sweet potato, 327, 329, 331, 333
- Tabua, Dr Tompkins, 371
- Tabubil, 349
- tailings, 83, 90
- Taiwan, 309, 314
- Tambul, 333
- Tanggung gas field, 101
- Taranupi, Muki, 272
- Tari, 328
- Taurama Barracks, 263
- tax, 76, 79–83, 89, 102, 107, 210, 219, 347, 349–350  
     concessions, 82  
     credit, 96–97, 100  
     GST, 50–51, 219, 221  
     head tax, 218  
     income, 92  
     *Income Tax Act*, 89  
     log export tax, 196–197  
     sales tax, 51, 210
- tea, 66
- teachers, 347
- Teaching Service (Amendment) Act*, 136
- Teck, Lim How, 362
- Telefomin, 83
- telephone, 235, 348
- Telikom PNG, 346, 361, 364
- Temu, Dr Puka, 374, 375
- terrorism, 233, 253, 268, 274
- tertiary education, 136, 137
- The Inter-Group Fighting Act*, 241
- The Role of Government in Development*, 349
- timber. *See also* forestry  
     Timber Authority (TA), 188  
     harvesting, 190  
     rights purchase (TRP), 188, 190
- Togolo, Mel, 354
- Tokiel, Dame Rosa, 291
- Tololo, Alkan, 132, 135
- Top Management Team (TMT), 145
- Torato, Paul, 331
- ToRobert Report, 12
- Torres Strait, 99  
     *Torres Strait Treaty*, 307
- town planning, 167, 218
- trade, policy, 47–48, 51, 358
- transfer pricing, 190–191
- Transitional Training Unit (TTU), 14
- Treaty of Amity and Co-operation in South-East Asia, 315
- Treaty of Mutual Response, Friendship and Co-operation*, 315–316, 307
- tribal fighting, 238, 241, 329
- Tropical Forest Action Plan, 194
- Truce Monitoring Group, 299
- tuberculosis, 122, 129, 370
- typhoid, 122
- Uganda, 374
- unemployment, 46, 47
- unions, 48
- United Nations (UN), 131, 284, 307  
     UNICEF, 288  
     Convention on the Elimination of Discrimination Against Women (CEDAW), 289–290, 294  
     Development Fund for Women (UNIFEM), 287, 292  
     UNESCO, 135

- Food and Agriculture Organization (FAO), 62, 170
- general assembly, 310
- High Commission for Refugees, 299
- Initiative on Opportunity and Participation, 313
- International Year of Women, 281
- Joint United Nations Program on AIDS (UNAIDS), 370, 374, 377
- Millenium Declaration, 30
- Millenium Development Goals, 168, 179
- observer mission in Bougainville (UNOMB), 299, 313–314
- peacekeeping, 275–277
- Political Office in Bougainville, PNG (UNPOB), 313
- Population Fund (UNFPA), 287
- trust territories, 303
- Development Programme (UNDP), 19, 168–169, 175, 372, 374
- Environment Programme (UNEP), 172
- University, 177
- World Food Programme (UNWFP), 331
- Universal Basic Education (UBE), 143–144
- universal primary education, 132, 134–135
- Universal Primary Education (UPE), 143
- Universalism, 301, 308–312
- universities, 131, 178–179
  - Columbia University, 168
  - University of Goroka, 176
  - University of PNG (UPNG), 132–133, 167, 169, 176, 289, 293–294, 371
  - University of Woollongong, 317
- Upper Lai Valley, 328
- USA, 263, 302, 317
- USAID , 371, 373
  - Fisheries Program, 288
- user pays* principle, 136, 138, 140
- vagrancy, 246
  - Vagrancy Act*, 243
- value-added tax (VAT), 48, 50–51, 210.
  - See also* GST
- vanilla, 71
- Vanimo, 264
- Vanuatu, 199, 261, 275, 277
- vegetables, 59
- Vietnam, 315
- Village Directory, 333
- Village Services Programme, 213, 226
- Voluntary Release Scheme, 34
- Voluntary Research Scheme, 272
- voting
  - first–past–the–post, 18
  - limited–preferential voting (LPV), 18
- Voutas, Tony, 283
- Vulupindi, John, 273
- Waddell, Eric, 329–330
- wages, indexed, 48–49
- Waigani, 36, 216, 335
  - Waigani Seminar, 133, 167–168
- Wallis, John, 329
- ward committees, 242
- Ward, Tim, 371
- waste management, 168
- water, 52, 57, 333
  - sewerage, 52, 345
  - discharge, 171
  - planning, 167
  - quality, 172
  - Water Resources Act*, 166, 170
  - supply, 219
- watersheds, 189
- Wau, 328
- Weiss, Jakob, 352, 357, 360, 362
- welfare, 282
- Wenge, Luther, 255
- West New Britain Province, 57, 66, 187, 271, 357
- West Papua, 270
  - Western and Central Pacific Tuna Commission*, 317
- Western Highlands Province, 270–271, 288, 336, 376
- Western Province, 84, 90, 98, 104, 196, 210, 219, 275, 328
  - Capacity Building Project, 104–105
- Westminster model, 206
- Wewak, 51, 273–274, 277, 328
- White Australia Policy, 305
- White Paper on Agriculture, 63
- whole-of-government, 199, 254

- wildlife management, 175
- Wingti, Paias, 93–94, 353  
     government, 86–87, 93, 98, 212–215,  
     247–248, 289, 352–355, 356, 359
- Wohlt, Paul, 331
- women, 1, 3, 69, 70, 137–138, 206, 214,  
     233, 238, 251, 265, 271, 281–295  
     community women’s organizers (CWO),  
     286, 287, 290, 293  
     Fourth World Conference on Women,  
     289  
     Gender Unit, 285  
     Mobilization of Women Through  
     Communication, 287  
     National Commission for Women  
     (NCW), 285–287, 290, 295  
     *National Council of Women  
     Incorporation Act*, 291  
     National Women’s Coordinating  
     Committee (NWCC), 287  
     National Women’s Development  
     Programme (NWDP), 287–290, 292–  
     293  
     National Women’s Policy, 287–290  
     provincial women’s officer, 293  
     Office of the Status of Women (OSW),  
     289  
     Provincial Women’s Policy, 290  
     Women in Development (WID), 283–  
     286  
     Women in Politics, 286  
     Women-in-Agriculture Development  
     Program, 69  
     Women’s Division, 282, 285  
     Women’s Resource Directory, 287
- World Bank, 1, 2, 5, 12, 13, 14, 17, 21, 27,  
     32, 33–34, 41, 43, 44, 47, 78, 82–84,  
     99, 101, 103, 105, 131, 136, 175, 194–  
     195, 299–300, 330, 336, 347, 356, 359,  
     363, 372  
     Economic Recovery Plan, 195  
     Forest Management and Planning  
     Project, 194  
     Forestry and Conservation Project,  
     195, 199  
     Governance Promotion Adjustment  
     Loan (GPAL), 19  
     Land Mobilization Project, 195  
     SAP, 352  
     structural adjustment loan, 6, 15, 16,  
     102, 195, 355  
     Structural Reform Programme, 196,  
     197
- World Health Organization (WHO), 371,  
     374  
     Global Program on AIDS (GPA), 369–  
     370, 374
- World Summit on Environment and  
     Development, 167
- World Summit on Sustainable  
     Development (Rio + 10), 169
- World Wide Fund for Nature (WWF),  
     175–176
- Yawari, Governor Hami, 224
- Yonki, 335
- youth, 251  
     literacy, 144  
     management team, 242
- Yumi Wankain*, 167
- Zambia, 346
- Zeipi, Perry, 98
- Zorn, Steve, 283